



Bank business models and the role of Principal Trading Firms (PTF) in liquidity provision and intermediation

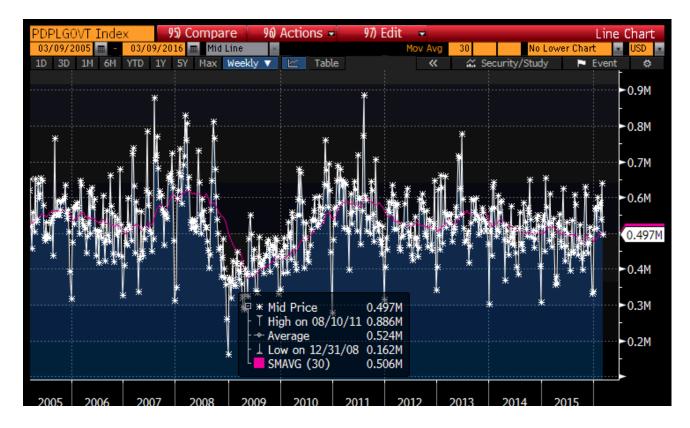
Jan Lundstrom
Managing Director, Head of Euro Rates Trading

ECB BMCG meeting 7th April 2016

# Activity overview

## Long-term trends: US Treasury volumes broadly stable

- Primary Dealer daily average trading volumes in US Government Securities broadly stable over the last decade
- Underlying stock of securities has expanded significantly however



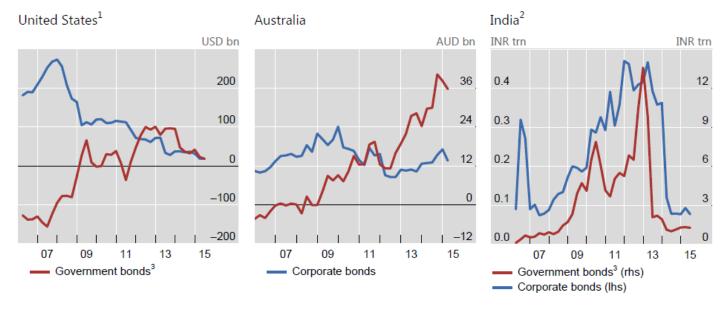
Source: Federal Reserve Bank of New York, Bloomberg



# Smaller net positions ....

### **Broker/Dealer net positions**

- Broker/Dealers net positions generally decreasing across the Fixed Income spectrum
- Consistent trend in DM and EM net Government bond holdings in Australia have increased



<sup>&</sup>lt;sup>1</sup> Includes all US primary dealers. <sup>2</sup> Sample of 10 primary dealers and banks. <sup>3</sup> Domestic central government bonds.

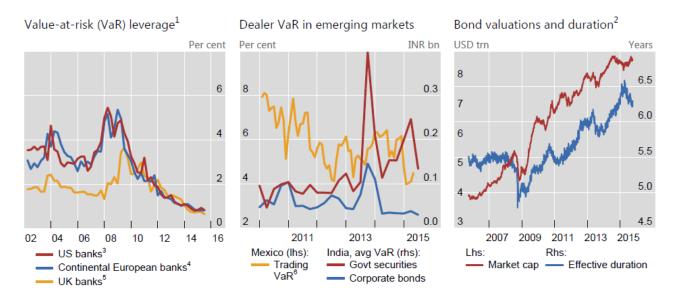
Source: BIS Study Group member contributions based on national data (BIS CGFS Papers No 55 - Fixed income market liquidity)



### ... and lower VaR

## Dealer deleveraging and de-risking

- Significant and highly correlated decreases in VaR leverage across DM
- Consistent trend despite increase in bond valuations and duration



<sup>&</sup>lt;sup>1</sup> Annualised total trading VaR (99% confidence) divided by total equities, weighted by banks' total assets.
<sup>2</sup> Based on the Merrill Lynch global corporate bond index.
<sup>3</sup> Bank of America, Citigroup, Goldman Sachs, JPMorgan Chase, Lehman Brothers (to Q2 2008), Morgan Stanley.
<sup>4</sup> BNP Paribas, Deutsche Bank, Société Générale, UBS.
<sup>5</sup> Barclays, Royal Bank of Scotland, HSBC.
<sup>6</sup> In percent of banks' net capital.

Source: BIS, Bloomberg, Merrill Lynch

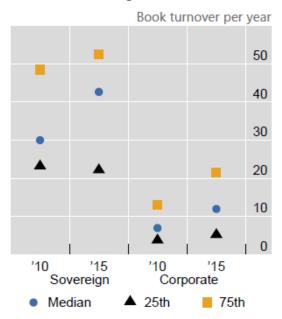


## Balance sheet velocity: degree of freedom?

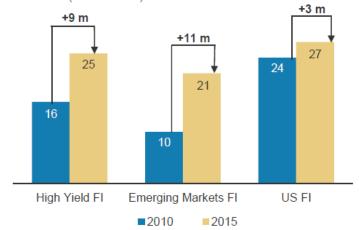
#### Increase in estimated balance sheet velocity

- Increase in Balance sheet velocity has allowed trading volumes to stay broadly stable despite lower balance sheet usage
- Liquidity bifurcation? Asset managers' holding period has increased, stable overall volatility pointing to higher balance sheet velocity in liquid on-the-run instruments?
- Limits to how much further balance sheet velocity can increase?

#### Estimated trading book turnover



Average asset holding period<sup>1</sup> for asset managers, 2010-15 (# months)



1. Holding period is calculated as 1 / turnover-ratio, and the average is absolute for all of the funds in the asset class hat have been open from 2010 to 2015.

Source: Morningstar, Oliver Wyman, Morgan Stanley

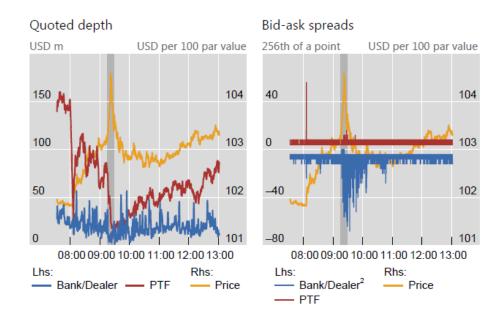
Source: BIS



## Broker / Dealer vs. PTF comparison – nature of liquidity provision

### US Treasury "Flash Crash" 15 October 2014: reaction functions of Dealers and Principal Trading Firms (PTFs)

- Broker / Dealer quoted depth stable, adjustment to market conditions via increased bid/offer spreads
- PTFs bid/offer spreads stable, adjustment to market conditions via reduced quoted depth



Source: BIS, US authorities Joint Staff Report (2015)



## Bank / Dealer vs. PTF Comparisons

#### **Conclusions**

- Bank / Dealer: Prudential regulation and Capital requirements driving cost of Financial Resources and liquidity provision
- PTF: lower (prudential) regulatory burden market participation in many cases a function of CCP / Exchange rules (e.g. Capital base requirement a percentage of IM)
- Execution & intermediation services vs. Clearing services cost dynamics likely to lead to different outcomes in different service areas
- Underlying product structure important factor in driving market structure
- Nature of liquidity provision
- Liquidity bifurcation within asset classes



## Bank / Dealer vs. PTF Comparisons

### **Discussion points**

- 1. Potential liquidity bifurcation from greater PTF involvement in EGB markets;
- 2. Possibilities for regulatory initiatives to bolster liquidity resilience;
- 3. How should banks' reaction functions change on days in which PTFs are stopped out and cease trading? Should this also be considered by investors?
- 4. Do banks need to change their business models to incorporate the increasing role of PTFs?



## Disclaimer

CONFLICTS OF INTEREST BARCLAYS IS A FULL SERVICE SECURITIES FIRM. In the normal course of offering investment banking products and services to clients. Barclays may act in several

capacities (including issuer, market maker, underwriter, distributor, index sponsor, swap counterparty and calculation agent) simultaneously with respect to a product, giving

rise to potential conflicts of interest which may impact the performance of a product.

NOT RESEARCH This communication is from a Barclays Sales and/or Trading desk and is not a product of the Barclays Research department. Any views expressed may differ from those of

Barclays Research.

Any views and commentary in this communication (together, "Views") are short-term views of the Barclays Sales and/or Trading desk from which it originates (the "Authors"). This communication has not been produced, reviewed or approved by Barclays's Research department, and is not subject to any prohibition on dealing ahead of the dissemination of research. The Views are not objective or independent of the interests of the Authors or other Barclays Sales and/or Trading desks, who are active participants in the markets, investments or strategies referred to in this communication. The Views are not a personal recommendation and do not take into account

whether any product or transaction is suitable for any particular investor.

**BARCLAYS POSITIONS** Barclays, its affiliates and associated personnel may at any time acquire, hold or dispose of long or short positions (including hedging and trading positions) which may

impact the performance of a product.

FOR INFORMATION ONLY THIS COMMUNICATION IS PROVIDED FOR INFORMATION PURPOSES ONLY AND IT IS SUBJECT TO CHANGE. IT IS INDICATIVE ONLY AND IS NOT BINDING.

NO OFFER Barclays is not offering to sell or seeking offers to buy any product or enter into any transaction. Any transaction requires Barclays' subsequent formal agreement which will

be subject to internal approvals and binding transaction documents. Without limitation to the foregoing, any transaction may also be subject to review by Barclays against its

published Tax Principles.

NO LIABILITY Barclays is not responsible for the use made of this communication other than the purpose for which it is intended, except to the extent this would be prohibited by law or

regulation.

NO ADVICE OBTAIN INDEPENDENT PROFESSIONAL ADVICE BEFORE INVESTING OR TRANSACTING. Barclays is not an advisor and will not provide any advice relating to a

product. Before making an investment decision, investors should ensure they have sufficient information to ascertain the legal, financial, tax and regulatory consequences

of an investment to enable them to make an informed investment decision.

THIRD PARTY INFORMATION

Barclays is not responsible for information stated to be obtained or derived from third party sources or statistical services. PAST & SIMULATED PAST PERFORMANCE

Any past or simulated past performance (including back-testing) contained herein is no indication as to future performance.

**OPINIONS SUBJECT TO CHANGE** All opinions and estimates are given as of the date hereof and are subject to change. Barclays is not obliged to inform investors of any change to such opinions or estimates.

NOT FOR RETAIL This communication is being directed at persons who are professionals and is not intended for retail customer use.

IMPORTANT DISCLOSURES For important regional disclosures you must read, click on the link relevant to your region. Please contact your Barclays representative if you are unable to access.

**EMEA EMEA Disclosures APAC APAC Disclosures** U.S. **US Disclosures** 

IRS CIRCULAR 230 DISCLOSURE: Barclays does not provide tax advice. Please note that (i) any discussion of US tax matters contained in this communication (including any attachments) cannot be used by you for the purpose of avoiding tax penalties; (ii) this communication was written to support the promotion or marketing of the matters addressed herein; and (iii) you should seek advice based on your particular circumstances from an independent tax advisor.

CONFIDENTIAL

This communication is confidential and no part of it may be reproduced, distributed or transmitted without the prior written permission of Barclays.

ABOUT BARCLAYS

Barclays offers premier investment banking products and services to its clients through Barclays Bank PLC. Barclays Bank PLC is authorised by the Prudential Regulation Authority and regulated by the Financial Conduct Authority and the Prudential Regulation Authority and is a member of the London Stock Exchange. Barclays Bank PLC is

registered in England No. 1026167 with its registered office at 1 Churchill Place, London E14 5HP.

COPYRIGHT © Copyright Barclays Bank PLC, 2015 (all rights reserved).

